

**NEWCOURT COMMUNITY ASSOCIATION
REPORT AND FINANCIAL STATEMENTS
YEAR ENDED 31ST DECEMBER 2019**

**NEWCOURT COMMUNITY ASSOCIATION
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

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NEWCOURT COMMUNITY ASSOCIATION

TRUSTEES' ANNUAL REPORT

YEAR ENDED 31ST DECEMBER 2019

REFERENCE AND ADMINISTRATIVE INFORMATION

Charity Name: Newcourt Community Association

Working Name: NCA

Registered Charity Number: 1152841

Address: Newcourt Community Centre
Blakeslee Drive
Exeter
EX2 7FN

Bankers: National Westminster Bank PLC
18 St Thomas Centre
Cowick Street
Exeter
EX4 3DL

Co-operative Bank PLC
On line banking

Independent Examiner: Mr M B J Cronin MAAT FCIE
Bowhill Bookkeeping Services
172 Newman Road
Exeter
EX4 1PQ

Trustees:

The following trustees served during the year and to the date this report was approved:

(Note: Three trustees have been co-opted December 2019 to be elected officially at the AGM on 21st April 2020)

Paul Brady	
Judy Cretney	
Jonathan Draper	
David Russell	(co-opted 14 th January 2019 – elected 30 th April AGM 2019)
Yvonne Russell	(co-opted 14 th January 2019 – elected 30 th April AGM 2019)
Emma Kain	(co-opted 24 th January 2019 – elected 30 th April AGM 2019)
Richard Whittaker	(Chair co-opted 24 th January 2019 – elected 30 th April AGM 2019)
Nick Postlethwaite	(co-opted 12 th December 2019 – awaiting election at April AGM 2020)
Stephen Collier	(co-opted 12 th December 2019 – awaiting election at April AGM 2020)
Christina Thomas	(co-opted 12 th December 2019 – awaiting election at April AGM 2020)
Lawrence Clinton	(resigned 30 th April AGM 2019)
Chris Sampson	(resigned 30 th March 2019)

Officers:

The following officers served during the year and to the date this report was approved:

Ken Cretney	- Treasurer
Yvonne Russell	- Minute Secretary

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The Trustees present their report along with the financial statements of the CIO for the year to 31st December 2019. The financial statements have been prepared in accordance with the accounting policies set out on page 10; comply with the CIO's constitution, applicable law, and follow best practice as laid down in the SORP FRS 102.

The reference and administrative information set out on page 1 forms part of this report.

1. Structure, Governance and Management

Newcourt Community Association is a Charitable Incorporated Organisation (CIO) which is governed by an 'associated' model Constitution adopted on 16 June 2013. The charity was registered with the Charity Commission on 12 July 2013 and took over the bank balance as at that date of its predecessor, the unincorporated association 'Newcourt Community Association'.

The NCA is governed by a board comprising a minimum of 3 and a maximum of 12 appointed trustees, of which at least two thirds of the trustees must be residents of Newcourt and voting members of the NCA. New trustees are appointed either through being elected by the members or co-opted by the existing trustees. New trustees appointed by the existing trustees must retire at the next AGM following their appointment, and one third of the trustees appointed by the members must also retire at the AGM. This ensures that there will always be an opportunity for at least four new trustees to be appointed each year at the AGM. However, it has been difficult to find new trustees to come forward during 2019 due to work pressures and lack of time to commit, so progress has been slower than hoped.

In 2018 the NCA trustees had amalgamated two committees into one Operations Committee (OC) for the day to day functions of the Newcourt Community Centre (NCC). This OC continues to relieve the trustees of the day to day decisions thus allowing them to concentrate on the aims and objectives of the 5 Year plan. Such decisions focus on community feedback, community support, event funding, social activities, new ideas for developing local groups and supporting the needs of the various age groups in the area.

The trustees have identified any major risks facing the NCA and taken such steps as they can to mitigate them.

2. Objectives, Activities and Public Benefit

The charity's objectives are to:

- benefit the residents of the Newcourt district of Exeter, Devon and its neighbourhood (without distinction of sex, sexual orientation, race or of political, religious or other opinions) by associating together these residents and the relevant local authorities, voluntary and other organisations in a common effort to improve community life and to provide facilities in the interests of social welfare and the local environment with the objective of improving the conditions of life for the residents.

In furtherance of these aims, but not otherwise, the CIO shall:

- communicate local information, gather and consider residents' ideas, concerns and opinions;
- design, manage and promote activities;
- consult and liaise with local authorities and other relevant parties.

The trustees are satisfied that the charity's objectives meet the public benefit purpose of the advancement of community development

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3. Values, Mission and Vision

Our Values represent who we are and why we do what we do:

- We are committed to making Newcourt a great place to live - a safe, welcoming, positive community.
- We value and encourage the friendships and relationships that are formed through community activities as part of a healthy community life.
- We value being part of the wider communities of Exeter and Devon.
- We believe in transparency and openness in the way that we conduct ourselves and our activities, working together to serve the community.
- We respect and value every member of our community.

Our Mission represents what we do:

- We connect and communicate with residents through face to face, printed and electronic means.
- We manage and maintain a community centre to provide a range of activities that benefit the community and generate revenue to sustain the facility.
- We aim to unite and actively involve residents to build a sense of community, promoting mutual support and safety.
- We organise community-building activities whilst supporting groups in their local activities.
- We facilitate individuals, working groups and initiatives to help address local issues.
- We advocate and campaign on behalf of community needs, acting as the collective voice of residents with local businesses, authorities and developers.
- We reach out to underrepresented areas of the growing community and look to nurture and develop representation from those areas.
- We work to build good relationships with the wider communities of Exeter and Devon, local authorities, developers, and other organisations relevant to the Newcourt community.

Our Vision represents our long-term Vision of our future:

- That Newcourt is great place to live.
- To fully engage with and support all residents and understand the needs of the whole community.
- To provide sustainable and up-to-date facilities through a Community Centre that is attractive, accessible, welcoming and appealing to all residents.
- To grow and consolidate Newcourt as a vibrant community, and to encourage initiatives that help residents to flourish.

4. Achievements and performance

The NCA has continued to support the growing community of Newcourt which now has approximately 2,500 homes in 2019. The Community Centre has become a focal point for local information and for the use and enjoyment of the residents by introducing many new activities:

- More babies and toddler groups
- More dance classes
- A new cookery session for children during the school holidays
- A new science learning experience for children.
- A new drama session for children.

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YEAR ENDED 31ST DECEMBER 2019

4. Achievements and performance (continued)

- More fitness classes and a new Tai Chi class.
- More art and craft art experiences
- Encouragement of more gardening at the Newcourt Centre.
- Quiz nights
- Newcourt running group
- Newcourt netball
- A new coffee club for the over 65s
- A new Newcourt WI (Women's Institute)
- Community barbecues, summer parties.
- Encouragement of Cafe Thursday for clothes swapping and craft work
- We linked up with our Community Builder to help with new ideas and connecting people. This helped with the understanding of 'Well Being' and there was a very successful festival at the centre.

Community social events for local residents (complimentary or at a reduced rate).

Organisation of individual local events such as community barbeques, summer parties, 'baby and toddler' groups, pop in café for all age groups, dance, circuit training and support for the local parish church with regular Sunday evening services. Christmas party and 'Carols on the Green' event.

Several youth activities – Community Arts Newcourt (CAN) continues to be well supported to encourage street dance classes and pebble painting for the young. The NCA is in the process of planning a facility for young people where they can meet up in the centre after school once per week, join in activities and socialise,

Business hire (charged at business rate, reduced for regular hirers).

These provide specialised dance classes, fitness sessions, exercise classes, Zumba, women's meetings etc. The Local County Council, Exeter City Council and NHS hire the rooms for events such as mental health support, wellbeing, safeguarding training, surgeries, election voting etc. (at their special rates). The income received from the chargeable private and business bookings have allowed many complimentary activities and events in the Centre.

Achievements.

Wellbeing has been a focus for the NCA in 2019. Several courses have been organised and fund-raising events raised sufficient funds for a defibrillator to be ordered. This will be available for the whole of the Newcourt area and efforts are to be made to fund a second unit on the edge of Newcourt. Training will be given together with first aid courses, all to support the community. Discussions on mental health issues will also follow.

The NCA 'Community Arts Newcourt' (CAN), supported by NCA funding, provides low-cost Street Dancing in Newcourt and organises many arts related activities and projects. There are once-monthly meetings including low-cost / free demonstration and practice in pottery, painting, drawing, conversational French/German etc, as requested by participants, and children's performance events run with the assistance of the Northcott Theatre.

Communication, technology and conformity.

The twice-yearly newsletter posted through every letterbox brought residents up to date with local news and events. Regular contact was established with the Community Builder to give feedback from local people and links were established with the Exeter Community Forum for wider news.

The Community email service constantly informed residents of local problems, local issues and events. The Website and booking system are well used and indicate the vibrant facilities in the Community Centre.

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Communication, technology and conformity (continued)

Last year NCA conformity was addressed. This brought policies up to date such as: Equal Opportunities, Flexible working, Bribery, Complaints, Drug & Alcohol, Harassment & Bullying, Lone working, Maternity, Modern slavery, Performance improvement, Retention of records, Social Media, Whistle blowing and Email and Internet use. GDPR was finalised together with the Privacy Policy and Health and Safety. These are monitored regularly.

At the Community Centre, new safety lighting has been installed throughout and dimmable wall lights fitted for quieter activities. Due to the continual use of the hall, many chairs have needed to be replaced and several long tables. The carpets tiles have been checked and cleaned. A new entrance door was needed with security locks. A new accounting system is underway to allow integration with the existing booking system and streamline the business.

5. Financial Review

The charity made a cash deficit in the year of **£3,918** (2018 – cash deficit £9,678).

Total cash receipts were **£93,870** an increase of 30% compared to the previous year (2018 = £73,681). There were just two minor grants totalling £1,300 during the year, and the rental income from the Newcourt Community Centre showed a 27.3% increase compared to 2018 (2018 =£64,733). The income for the Community Centre was **£82,457** an average monthly income of £6,871.

Total cash payments were **£97,788** a 19% increase compared to the previous year (2018=£83,359). There has been Capital Expenditure in 2019 of £13,689 to include enhanced LED room lighting / illuminated fire exit safety signs, improved building and staff security (replacement front door, new intercom system in all rooms and additional CCTV cameras) and essential building repairs and redecoration. Community Centre Salaries and Payroll costs showed an increase with additional staff employed and most cost categories increased due to greater use of the Centre. Community Centre payments showed a 11.5% increase compared to 2018 (2018=£65,934). The expenditure for the Community Centre was **£73,496** an average monthly expenditure of £6,125.

Total cash funds at 31st December 2019 totalled **£97,203** (2018 was £101,121).

A balance of **£76,941** is held by the trustees in two separate unrestricted funds to continue to develop the community centre and provide community facilities (£6,941) and as a reserve which may be invested in 2020 (£70,000).

A separate operating fund for the Newcourt Community Centre has a balance **£16,317**.

The Community Centre made a surplus of **£8,964** in 2019.

A restricted fund totalling **£2,313** has been set up for the procurement and installation of a Newcourt community defibrillator and associated support package, and first aid training. This fund continues in 2020.

The remaining unrestricted funds totalling **£1,632** have been assigned by the trustees to be spent as outlined in note 3 on page 12 of the financial statements.

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6. Reserves

The charity's cash reserves including the unrestricted Community Centre fund total **£94,890** at the year-end. The reserves cover adequately all current and anticipated financial commitments including:

- payroll and other operating costs of the Newcourt Community Centre (NCC),
- general management and administration costs of the charity,
- maintaining regulatory compliance as an employer
 - e.g. employment contracts, policies, health and safety
- maintaining regulatory compliance as a charity (e.g. new data protection legislation),
- provision to protect/maintain significant key installations (eg lifts, fire escapes),
- cash buffer for emergencies.

The trustees continually review their reserves and as the charity grows will ensure any further monies are set aside if necessary, to ensure all financial commitments continue to be met. Equally, as the charity grows, any surpluses will continue to be spent on the charity's objectives including:

- the goals and objectives as stated in the 5-year plan
- improving the management tools, processes and systems at the NCC
- improving the facilities and equipment at the NCC
- offsetting local competition from other facilities with rooms for hire

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7. Plans for the Future

The purpose of the 5-year plan is to ensure that the NCA has clearly defined goals and objectives that are consistent with its stated mission and vision statements. Goals provide a general sense of priority and direction for the charity's activities and events, and the investment of its financial resources. Objectives define specific and measurable things that should be completed by a certain date. Goals can look as far ahead as five years; objectives tend to be limited to the current year. The plan is regularly reviewed and updated, approved and published by the trustees each year.

Goals

- **Increase the number and diversity of residents** who actively contribute to leading and organising NCA activities.
- **Develop a succession plan** for NCA Trustees and Officers, and key team leaders and members.
- **Develop a training programme** for Trustees and Officers, and team leaders and members, to include governance, planning and problem-solving skills.
- **Minimise the need for further grant funding** from the local Council beyond that already pledged.
- **Provide timely communication** with residents about NCA goals and objectives, community activities and events, and matters of local interest.
- **Develop a relationship with ECC and developers** whereby they proactively communicate with the NCA on all planning and development matters that could impact Newcourt residents.
- **Maintain good relations with the local IKEA** management team.
- **Continue to address issues** identified in the adoption survey.
- **Continue to campaign for a Multi-Use-Games-Area (MUGA)**, to be constructed at the same time as the new housing development adjacent to the IKEA store.
- **Provide a wide range** of revenue-generating classes and activities to benefit the community.
- **Be a good neighbour for local residents** with respect to noise, safety and anti-social behaviour.
- **Organise community events and activities** that help bring residents together.
- **Increase the number of youth activities.**
- **Increase the number of complimentary community activities** and events in the community centre.
- **Explore opportunities to expand local neighbourly engagement groups.**

Objectives

Specifically, through 2020 we want to:

- Plan for our Community Centre to provide an even better experience for users of the Centre and enables us to increase the operating surplus by 5% compared to the last quarter of 2019.
- Support the newly council-appointed Community Builder in his role in Newcourt.
- Develop a social media communications strategy.
- Strengthen relationships with our councils and developers so that we can ensure the best possible implementation of the Phase 1 proposals from the adoption team.

The biggest challenge the NCA faces is finding residents who have the time, inclination and enthusiasm to help in making a difference to this growing community. The specific goals of the 5-year plan will not be realised unless more residents get involved for the benefit of the whole community

This report was approved by the trustees on.....and signed on their behalf by:

Richard Whittaker (Chair)..... **Date**.....

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
NEWCOURT COMMUNITY ASSOCIATION**

I report on the accounts of the charitable incorporated association for the year ended 31 December 2019, which are set out on pages 9 to 12.

Responsibilities and basis of report

As the charity trustees of the CIO, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Association's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the CIO as required by section 130 of the Act; or
2. the accounts do not accord with those records.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

**Mr M Cronin MAAT FCIE
Bowhill Bookkeeping Services
172 Newman Road
Exeter
EX4 1PQ**

Signed

Date.....

NEWCOURT COMMUNITY ASSOCIATION

RECEIPTS AND PAYMENTS ACCOUNT

YEAR ENDED 31 DECEMBER 2019

	Unrestricted Funds £	Unrestricted Community Centre Fund £	Restricted Funds £	TOTAL FUNDS 2019 £	TOTAL FUNDS 2018 £
RECEIPTS					
Grants	-	-	7,300	7,300	6,500
Rental Income – Community Centre	-	82,457	-	82,457	64,733
Functions / Event income	1,136	-	1,050	2,186	450
Other Income/Donations	661	3	1,263	1,927	1,998
TOTAL RECEIPTS	1,797	82,460	9,613	93,870	73,681
PAYMENTS					
Light, Heat & Water	-	4,161	-	4,161	4,914
Salaries	-	46,143	-	46,143	35,512
Telephone	-	854	-	854	744
Rent	-	-	6,000	6,000	6,000
Maintenance (including Health & Safety)	-	1,910	-	1,910	5,255
Cleaning and Catering	-	4,814	-	4,814	5,514
Post, Print and Stationery	-	1,009	-	1,009	1,419
Information Technology	-	1,680	-	1,680	711
Payroll costs	-	944	-	944	1,044
Training Costs	-	1,050	-	1,050	1,412
Insurance	-	1,511	-	1,511	1,399
Signs and Advertising	-	-	-	-	40
Events and other RF areas costs	4,163	-	440	4,603	4,101
NCA Capital Expenditure RF costs	13,689	-	-	13,689	4,064
Music Licences	-	1,594	-	1,594	1,621
Legal / Independent examination	-	700	-	700	2,020
Miscellaneous expenses	-	263	-	263	46
Repairs, Renewals and Equipment	-	2,295	-	2,295	1,135
Purchase of Fixed Assets – Fixt, Fittings & Furnit	-	2,440	-	2,440	1,744
Purchase of Fixed Assets – IT equipment	-	650	-	650	255
Purchase of Fixed Assets – General Equipment	-	1,478	-	1,478	635
Purchase of Fixed Assets – Garden projects	-	-	-	-	114
Purchase of Fixed Assets – NCA other	-	-	-	-	3,660
TOTAL PAYMENTS	17,852	73,496	6,440	97,788	83,359
NET RECEIPTS/(PAYMENTS)	(16,055)	8,964	3,173	(3,918)	(9,678)
TRANSFERS BETWEEN FUNDS (note 3)	860	-	(860)	-	-
NET MOVEMENT IN FUNDS	(15,195)	8,964	2,313	(3,918)	(9,678)
CASH BALANCES BROUGHT FORWARD	93,768	7,353	-	101,121	110,799
CASH BALANCES CARRIED FORWARD	78,573	16,317	2,313	97,203	101,121

NEWCOURT COMMUNITY ASSOCIATION
STATEMENT OF ASSETS AND LIABILITIES
YEAR ENDED 31 DECEMBER 2019

	Unrestricted Funds £	Unrestricted Community Centre Fund £	Restricted Funds	TOTAL FUNDS 2019 £	TOTAL FUNDS 2018 £
CASH FUNDS					
Bank Current account	78,573	16,252	2,313	97,138	100,945
Petty Cash	-	65	-	65	176
TOTAL CASH FUNDS	78,573	16,317	2,313	97,203	101,121
OTHER MONETARY ASSETS					
Grants	-	-	-	-	1,000
Rental Income – Community Centre	-	5,486	-	5,486	10,242
Other (Donations/Nct.News ADs/PayPal)	210	20	-	230	-
Cash to be Credited from Xmas Party 2018	-	-	-	-	148
NCA C.A.N. cash-in-hand	130	-	-	130	100
Owed by GWR (station fund to reclaim)	100	-	-	100	100
TOTAL OTHER MONETARY ASSETS	440	5,506	-	5,946	11,590
LIABILITIES					
Light and Heat & Water	-	405	-	405	500
Charity Donation (Children's Hospice SW)	76	-	-	76	-
Charity Donation (Marie Curie)	-	-	-	-	60
Charity Donation (Dementia UK)	-	-	-	-	120
Independent Examination	-	800	-	800	700
SWAS (procurement of DEFIB package)	-	-	2,160	2,160	-
MATT (Electrician to fit DEFIB at NCC)	-	-	200	200	-
MBSS Security	-	-	-	-	958
TOTAL LIABILITIES	76	1,205	2,360	3,641	2,338

ASSETS RETAINED FOR OWN USE

The charity holds various fixtures, fittings and furniture, IT office and garden equipment. These have an approximate value of **£13,490** at the year-end.

The charity holds a 30-year lease on Newcourt Community Centre from Exeter City Council. A grant of £6,000 was granted to the charity by Exeter City Council to cover the rent payable. The charity was also entitled to full rates relief.

These accounts were approved by the trustees on.....and signed on their behalf by:

Richard Whittaker (Chair)

..... **Date**.....

NEWCOURT COMMUNITY ASSOCIATION

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2019

1. ACCOUNTING POLICIES

Accounting Convention

The financial statements are prepared under the receipts and payments basis and comply with the Charities Act 2011 and follow best accounting practice as laid out in the SORP FRS 102.

2. TRUSTEES' REMUNERATION AND EXPENSES

No remuneration, directly or indirectly, out of the funds of the charity was paid or is payable for the year to any of the trustees, or to any other person or persons known to be connected to any of them.

The charity's insurance included trustee indemnity insurance.

No reimbursement of expenses in respect of services provided has been made or is due to be made to any of the trustees.

3. RESTRICTED FUNDS/TRANSFERS BETWEEN FUNDS

	Fund Balances B/Forward £	Receipts £	Payments £	Transfers From Unrestricted Funds £	Fund Balances C/Forward £
Defibrillator Fund	-	2,313	-	-	2,313
DCC – Portable Lighting	-	1,000	-	(1,000)	-
ECC - Events	-	300	(440)	140	-
ECC – Rent	-	6,000	(6,000)	-	-
	-----	-----	-----	-----	-----
Total Funds	-	9,613	(6,440)	(860)	2,313
	=====	=====	=====	=====	=====

Defibrillator Fund

The aim of this fund is to provide a community defibrillator and training at the Newcourt Community Centre. Restricted donations have been given to help support this project, £200 from the Countess Wear Coffee Club, £1,008 from the Exeter Lions Club and £55 from individual donations. Fund raising has also taken place at events in 2019, raising £1,050 including the Great Get-Together, the Feel-Good Festival, Halloween, the Residents Open Evening and the 2019 NCA Christmas Party. The year-end cash balance is **£2,313**. A defibrillator was purchased at the end of the year but not paid for until Jan 2019. The cost is shown in liabilities. There will be continued fund raising at events throughout 2020 for this fund.

Devon County Council

A £1,000 grant was given to the charity for the purchase of portable lighting. The cost of the portable lighting amounted to £3,660 and was paid for in the previous year. Therefore, a transfer of £1,000 has been shown to the unrestricted fund.

NEWCOURT COMMUNITY ASSOCIATION

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2019

3. RESTRICTED FUNDS/TRANSFERS BETWEEN FUNDS (continued)

Exeter City Council

A £300 grant was given to the charity to help support community events. Costs for these events exceeded the grant given and a transfer of £140 was made from the unrestricted fund.

A £6,000 grant was also given by Exeter City Council in lieu of rent payable. No cash funds were received or paid over but the grant has been included in the financial statements with the corresponding rent expenditure.

4. UNRESTRICTED FUNDS

Unrestricted Community Centre Fund

Grants from Exeter City Council were originally given to establish and develop the Newcourt Community Centre. The fund is now self-funding using rental income from the hire of the venue. It is unrestricted but has been shown separately to facilitate monitoring by the trustees. The year-end cash balance is **£16,317**.

Unrestricted Funds

The remaining monies are held in the charity's unrestricted funds. This consists of **£76,941** held by the trustees in two unrestricted funds to develop the Newcourt Community Centre and provide community facilities (£6,941) and as a reserve to be invested in the current year (£70,000).

The remaining year-end cash balance of **£1,632** comprises as follows:

Devon & Cornwall Housing Grants, £0, Devon County Council Grant, £0, Exeter City Council Grants, £0, NCA (Events Team), £309, Community Arts Newcourt (CAN), £104, NCA Garden Projects, £2, Other Funds, £1,217.

5. PREVIOUS YEAR COMPARATIVES

In the previous year's financial statements, rental refunds were shown as 'miscellaneous expenses'. In this year's financial statements, they have been netted off against rental income and the previous year's comparative have been altered to enable effective comparison.

Also, in the previous year's financial statements the grant of £6,000 from Exeter City Council given in lieu of rent payable had been omitted. This has now been included.

6. OUTSTANDING GUARANTEES

The trustees confirm, in accordance with the Charitable Incorporated Organisations (General) Regulations 2012, that at the period end the CIO did not have any outstanding guarantees to third parties nor any debts secured on assets of the CIO.

7. POST BALANCE SHEET EVENTS/GOING CONCERN

During the period between the financial year-end and the agreement/signing of the financial statements, the Covid 19 pandemic occurred. In line with government instructions, Newcourt Community Centre was closed from 18th March 2020. At the time of agreement/signing of the financial statements, it was impossible to estimate the full financial impact the pandemic would have on the charity.